

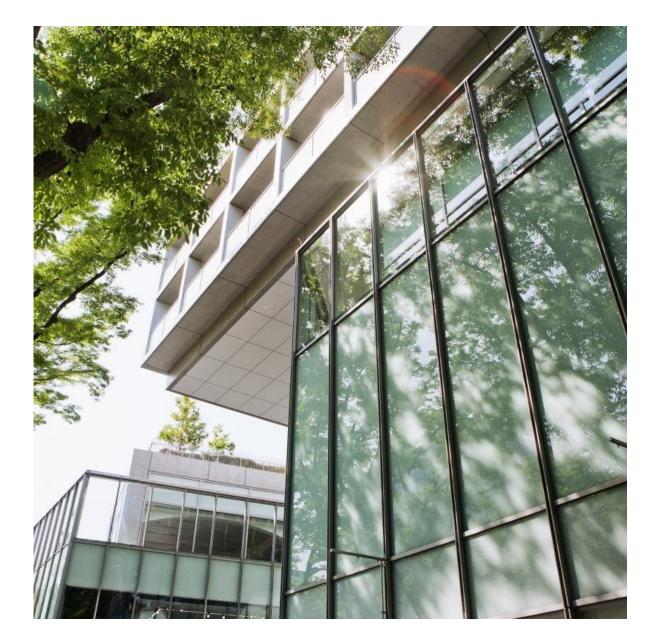
Welcome to Forvis Mazars **Corporate presentation**



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1. Who we are

- 2. Serving our clients
- 3. Building on strong foundations
- 4. More about us
- 5. Forvis Mazars in Portugal





01

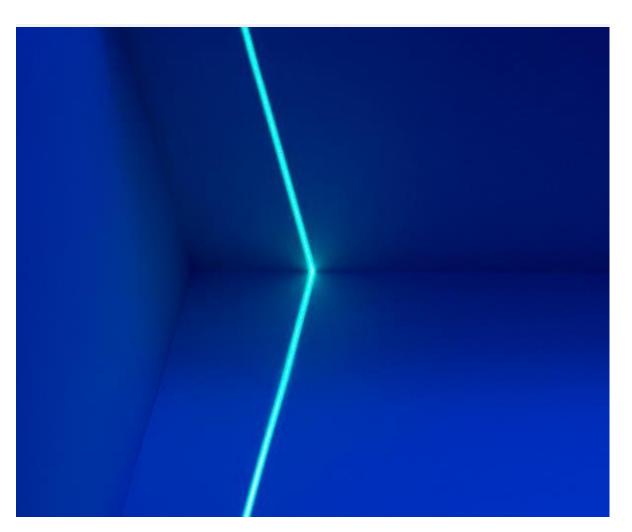
Who we are



Who we are **Introducing Forvis Mazars**

Forvis Mazars is a leading global professional services network. Uniquely formed of just two members, it is designed to be agile, to deliver consistency and with the global scale to meet clients' needs.

- Two members operating under a single brand Forvis Mazars Group SC, an internationally integrated partnership operating in over 100 countries and territories, and Forvis Mazars LLP in the United States.
- Committed to providing an unmatched client experience, delivering audit & assurance, tax, advisory, and consulting services around the world.
- Our strategic mission is to move our clients, people, industry and communities forward.





Learn more about us

Forvis Mazars corporate presentation

Who we are **At a glance**







combined professionals



combined revenue**



combined offices



Forvis Mazars is the brand name for the Forvis Mazars Global network (Forvis Mazars Global Limited) and its two independent members: Forvis Mazars LLP in the United States and Forvis Mazars Group SC, an internationally integrated partnership operating in over 100 countries and territories.

*Source: IAB World Network rankings 2023. Based on 2023 revenues for Mazars and FORVIS. **Mazars €2.8bn (\$3bn) at 31/8/2023 + FORVIS €1.6bn (\$1.7bn) at 31/5/2023





Who we are **Truly global geographic footprint**

Forvis Mazars is a leading global professional services network. Our 40,000+ strong team is committed to delivering an unmatched client experience across the globe.





1 June 2024



Forvis Mazars is the brand name for the Forvis Mazars Global network (Forvis Mazars Global Limited) and its two independent members: Forvis Mazars, LLPIn the United States and Forvis Mazars Group SC, an Internationally integrated partnership operating in over 100 countries and territories.

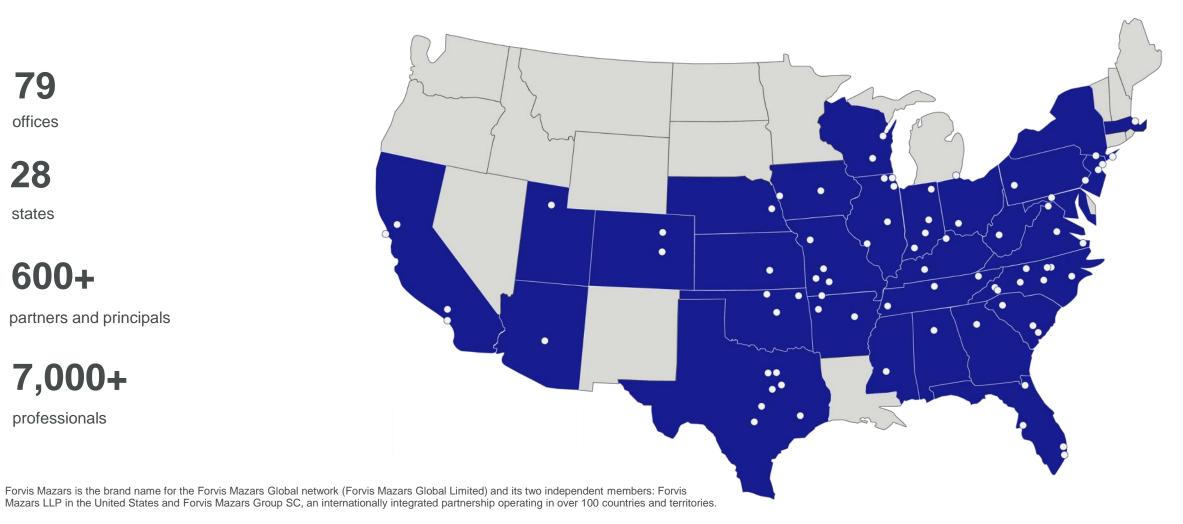
Correspondents of Forvis Mazars Group

Forvis Mazars

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Who we are **Coast-to-coast coverage in the U.S.**







Who we are **Serving our clients**

Forvis Mazars is uniquely structured to be agile and nimble – allowing us to execute simply and quickly, to deliver comprehensive, consistent, high-quality services worldwide, tailored to your specific needs.

Key benefits for our clients

- A truly global solution.
- Seamless access to **full-scale global coverage**, including a fully national U.S. presence.
- **Client service excellence**: a commitment to delivering an unmatched client service that is responsive, personal and tailored for each client.
- **Deep industry expertise**: experienced, proactive teams with superior knowledge and understanding, both globally and locally.



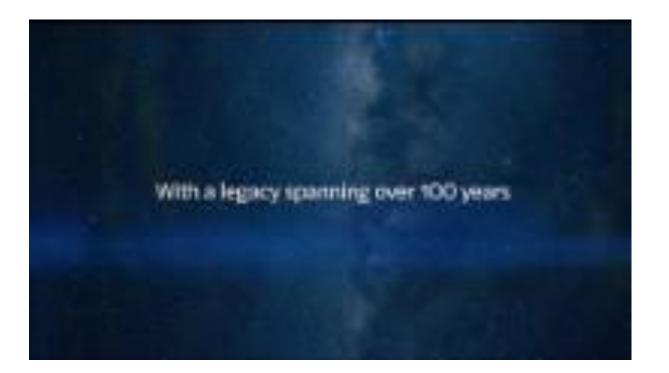


Who we are **Our brand identity**

At our core is our commitment to providing a different perspective and an unrivalled client experience that feels right, personal, and natural.

Providing clarity. Building confidence.

- Forvis Mazars is built to deliver robust, nuanced and individual answers for every client.
- Global to see the big picture and local to understand it.
- We provide advice that builds our clients' confidence and prepares them for what's next.





Consult the business presentations on our Group intranet for more slides on our services and industries.

02

Serving our clients



Serving our clients An unmatched client experience

We operate around the world as a united team, with aligned interests, consistent delivery models and a shared commitment to the highest standards of service and ethics. We have the right scale and connectivity to serve your business effectively, wherever you are in the world, while remaining agile and personal in our approach.

- Global solutions
- Seamless experience
- Consistent quality of service and professional standards
- Global and local expertise

- · Agility in working together to tailor solutions to your needs
- Blend of sectoral, topical and geographical expertise
- Stable relationships through team continuity and single point of contact

1 June 2024

• Consistent project methodologies and technical standards worldwide





Serving our clients **Experience across industries**



Consumer

- Consumer goods
- Food & beverage
- Hospitality & leisure
- Luxury
- Retail

Energy, infrastructure & environment

- Infrastructure & capital projects
- Oil, gas & natural resources
- Power & utilities
- Renewable energy
- Water & waste

Government

• Not for profit

Financial services

- Asset management
- Banking & capital markets
- Insurance
- Real estate funds & investment management

Life sciences & healthcare

- Life sciences
- Healthcare

Manufacturing

- Aerospace & defence
- Agribusiness
- Automotive
- Chemicals & materials

Transport & logistics

Private equity

Public & social sector

Real estate

- Constructors & developers
- Hospitality & leisure
- Property owners & users
- Real estate funds & investment management
- Social housing

Technology, media & telecommunications

- Media
- Technology
- Telecommunications
- ShippingTrucking

Aviation

Rail

Logistics



Forvis Mazars corporate presentation

Serving our clients A balanced multidisciplinary offering

We operate as one team, taking a collaborative, integrated approach that allows us to deliver consistent and personalised services to clients of all shapes and sizes, across all sectors and geographies.

Whatever the issue, industry, size or stage of development, we bring expertise, agility and understanding to deliver the answers and experiences that are right for each client. We serve different types of businesses, including large and listed companies, privately-owned businesses, public and not-for-profit organisations, as well as private individuals.

Our multidisciplinary approach is key to supporting our clients' changing needs and helping them achieve sustainable growth. Audit has long been at the heart of our business, and we have developed robust tax, advisory, compliance and sustainability practices.

- Audit & assurance
- Consulting
- Financial advisory
- Legal
- Outsourcing
- Tax
- Sustainability



Serving our clients Forward-looking insights

Providing clarity and building confidence

Through our **blogs and publications**, we share our views on the future of industry sectors and our profession, discussing major changes that will impact the lives and businesses of our clients, and key trends that will reshape our societies.

We invest in **research** and **knowledge partnerships** to shape and advance the debate on key topics that matter for our economy and society, such as climate change, gender diversity and business sustainability.

And we engage experts and thought leaders in critical conversations on how these trends impact businesses.





Serving our clients **A range of tools and solutions that add real value**

Atlas

Our audit platform, designed to provide seamless and integrated group audits from anywhere in the world.

InControl

Gives you complete oversight of your compliance activities in real time, enabling you to identify and resolve problems before they become an issue.

Optimize

Helps you measure the efficiency and effectiveness of your business, through benchmarking, market maps, objective targeting and corporate analysis.

Signals

Allows you to view all your documents and outstanding actions. With its clear timeline, you can see at a glance which tax returns you need to submit.

PayWorld

A payroll management platform, powered by Payzaar, that simplifies, standardises and optimises payroll operations.





03

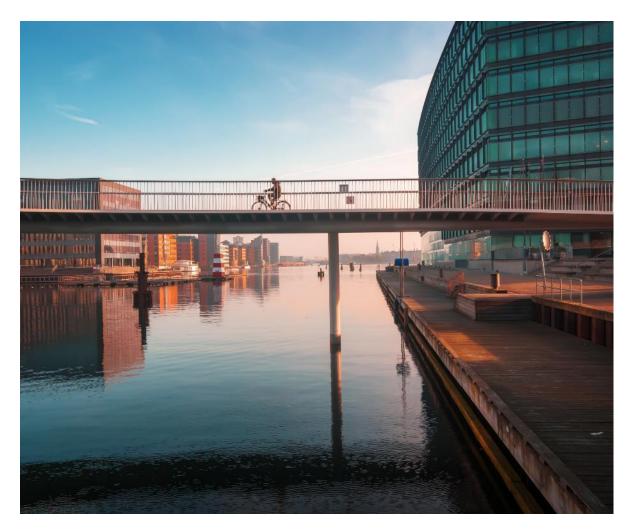
Building on strong foundations



Building on strong foundations **Values**

Our values guide us in everything we do: how we work with our clients, how we empower our people and the role we play in our communities.

- Integrity
- Diversity and respect
- Independence
- Responsibility
- Technical excellence
- Stewardship





Building on strong foundations Our corporate sustainability strategy

Driven by our core values, sustainability is at the centre of our growth strategy. Our strategic framework aims to foster positive and meaningful impact for our people, clients, the environment and local communities. It is rooted in five key pillars:

#1	#2	#3	#4	#5
Upholding our	Putting people at	Reducing our	Contributing to	Supporting clients

values of integrity and responsibility

the heart of our development

environmental impact

local communities

S on their sustainability journey



Building on strong foundations **Education and culture**

Our promise to our teams? Continuous training and progression, no matter your service line, geography or seniority.

- We offer a learning experience that is both digitally enabled and in-person, focusing on the full spectrum of skills needed to best prepare our participants for the leadership challenges they will face in the future.
- Through our programmes, we nurture critical thinkers and responsible leaders who will respond to our clients' expectations and needs. In 2023, our training programmes welcomed a record number of diverse participants from around the world.

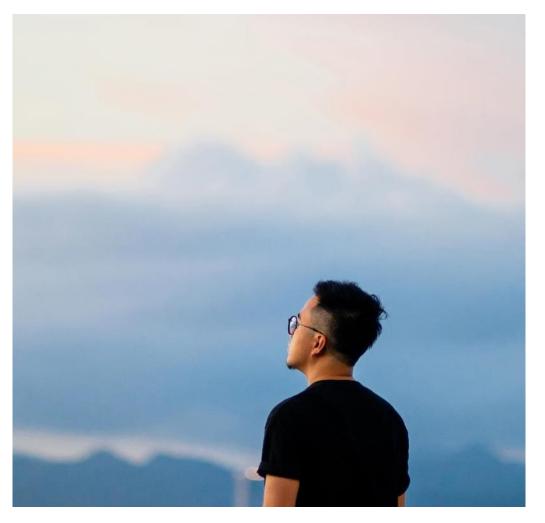
20+

Our CLIP-accredited corporate university offers 20+ worldclass leadership and business development programmes.

Stats relate to Forvis Mazars Group SC, FY2022/2023

50+

Our recently developed Executive MBA welcomed 56 partners from 28 countries over five weeks.





Building on strong foundations **Diversity and inclusion**

We are by design a diverse and multicultural organisation. It is a strength we nurture.

- Diversity delivers greater value to our clients, attracts the best talent, and makes high-performing teams.
- We strive to go beyond diversity to create an inclusive and safe environment where all can excel by bringing their true selves to work every day.
- We are proud of the progress we have made, but we recognise there is still more to do, particularly in terms of gender balance, which we have made a strategic goal driven by our Group Executive Board.

53%

Women make up just over half of our workforce.

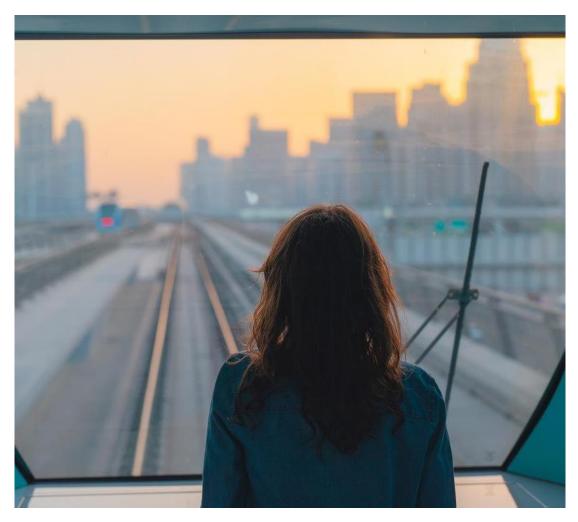
39%

Women account for under half of our governance bodies overall.

Stats relate to Forvis Mazars Group SC, FY2022/2023

31% A third of our leadership team

are women.





Building on strong foundations Contributing to local communities

€4.8m

contributed through donations

4,700+

employees engaged through volunteering and pro bono initiatives across 51 countries

32

countries engaged in educationrelated community initiatives

Stats relate to Forvis Mazars Group SC, FY2022/2023

31,500+

hours contributed through volunteering and pro bono initiatives





Building on strong foundations Reducing our environmental impact

With an ever-increasing urgency to combat climate change, we are fully dedicated to achieving net zero emissions.

Since joining the global Science Based Targets initiative (SBTi) in November 2022, we have taken decisive actions:

- We have calculated our global carbon footprint for a second consecutive year, establishing a solid baseline for progress.
- We have developed our near- and long-term emissions reduction targets, demonstrating our commitment to science-based decarbonisation.
- We are implementing a global net zero plan across all countries where we are present, outlining a clear roadmap to achieve our targets.
- We are developing tools and resources to help our people and suppliers assess and reduce their carbon footprint, empowering our people to take an active role in our net zero journey and paving the way for scope 3 decarbonisation.

Above information relates to Forvis Mazars Group SC





Building on strong foundations **Digitalising our firm and our services**

We strive to embrace the potential of the latest technological breakthroughs to better serve our clients and enhance our teams' productivity.

Growing network of tech hubs worldwide

- Our 10+ tech hubs around the world have the skills to capitalise on new technology and explore the opportunities it offers for our clients and teams.
- In 2023, we expanded our reach outside Europe and welcomed tech hubs in Mexico and South Africa.
- Across our services, we develop tools that offer greater data analytics capabilities, provide deeper insights and support more effective decision-making, while allowing our teams to work collaboratively and focus on higher added-value tasks.

10+

60+

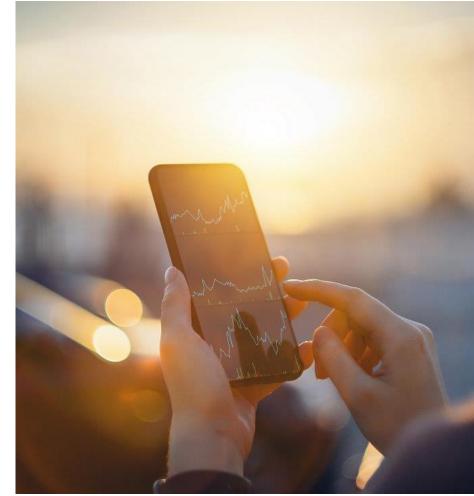
tech hubs

Stats relate to Forvis Mazars Group SC, FY2022/2023

countries and territories

300+

innovation ambassadors

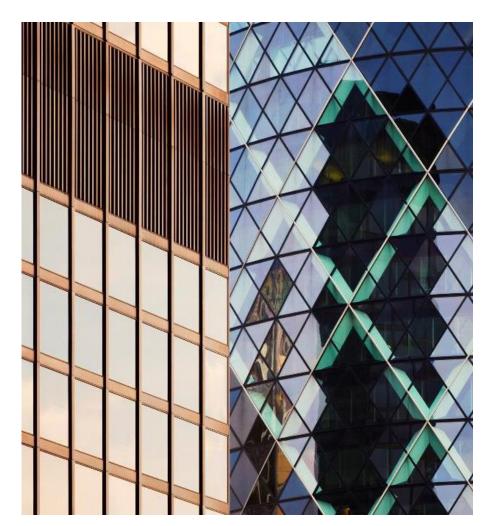




Building on strong foundations The changing face of audit

It is a pivotal and exciting time for the audit profession. Forvis Mazars is playing its full part in addressing the developments reshaping the audit industry.

- Market expectations are shifting, regulatory requirements are expanding, technology is transforming the way audits are performed, and sustainability has become an imperative for companies as well as individuals, expanding the role of auditors and the scope of their mission.
- We believe the increasing demand for audit is positive recognition of the added value that auditors can bring in addressing economic and societal challenges.
- This is why our recommendations to policy makers are centred around building trust and quality in the audit market, and ensuring auditor independence remains the cornerstone of an evolving audit ecosystem.





Building on strong foundations Shaping the future of our industry

We actively contribute to conversations on the future of audit to improve audit quality and to make sure audit regulations, standards and frameworks meet the evolving needs of the industry.

- We participate in these debates by sharing our views and responding to public consultations at national, regional and global levels.
- We contribute our knowledge and expertise to regulatory and public policy issues affecting auditing and corporate reporting around the world.
- Our recommendations to policy makers are centred around building trust and quality in the audit market, and ensuring the independence of auditors.
- We engage with key stakeholders and regulators through our involvement in professional organisations, working groups and institutions around the world:
 - Board membership of IFAC and IAASB, the international audit standard-setters.
 - Board membership and chair of working groups at Accountancy Europe and the European Group of International Accountancy Networks and Associations (EGIAN), professional organisations that represent auditor associations and accountants across Europe.
 - Participation in various working groups of national audit institutions around the world.





04

More about us



More about us Forvis Mazars: a unique global network comprising two members

Forvis Mazars Group: an internationally integrated partnership operating in over 100 countries and territories Forvis Mazars LLP in the U.S.



fee income (at 31 August 2023) 100+

countries and territories

US\$2bn

fee income (at 1 June 2024)* 28

states

35,000+



partners

7,000+

employees

600+

partners and principals

*2023 revenues: FORVIS \$1.7bn at 31 May 2023, Mazars USA \$305M at 31 August 2023



More about us Forvis Mazars Group at a glance*

€2.8bn

100+

countries and territories



professionals

+13% growth in fee income*** 300+

1,200+



*Figures valid for Forvis Mazars Group as at 1 January 2024 unless otherwise stated.

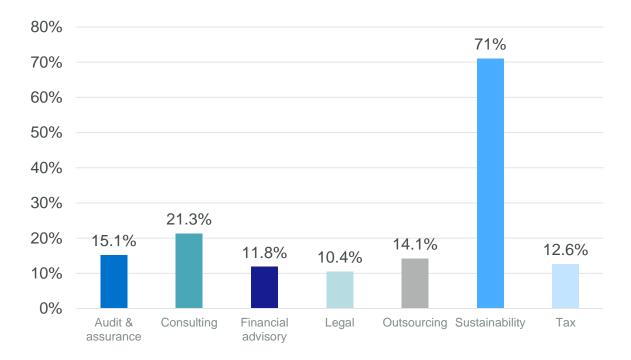
** Financial year 1 September 2022 – 31 August 2023.

*** Versus 2021/2022 financial year, including forex impact.

28

More about us **Double-digit growth in 2022/2023**

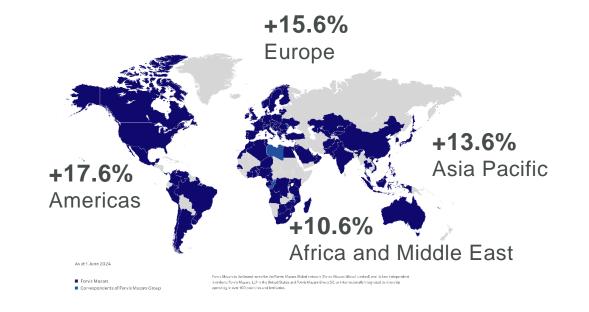
Across all service lines...



Year-on-year growth rates for each of our service lines

Stats relate to Forvis Mazars Group SC, FY2022/2023

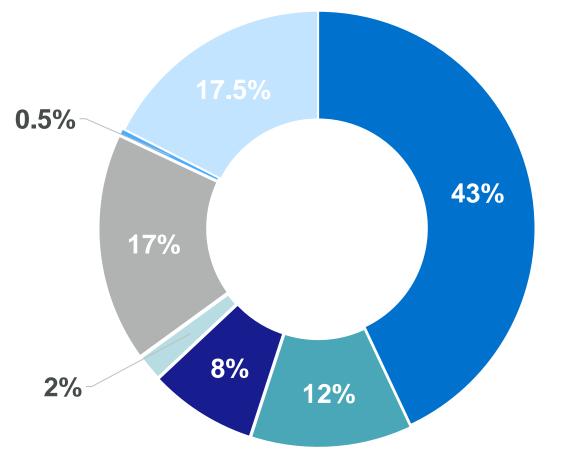
...and geographies



Year-on-year growth rates in our regions



More about us Fee income contribution by service line*



Audit & assurance

Consulting

- Financial advisory
- Legal
- Outsourcing
- Sustainability

Tax



Stats relate to Forvis Mazars Group SC, FY2022/2023

More about us **Our growth journey**

1945 Foundation

Robert Mazars launches his namesake firm in Rouen, France. 1995 International SME

International expansion and success lead to our unique partnership model; Mazars reaches €100m in revenue and approximately 1,000 professionals. 2005 International mid-market business

Worldwide growth leads to: €500m revenue; 5,000+ professionals; 38 countries.

2024 Expansion and growth

Mazars is now present in over 100 countries and territories and has revenue of €2.8bn.

Clients have access to a team of 50,000+ professionals around the world: 33,000+ in the Mazars integrated partnership and an additional 17,000+ via the Mazars North America Alliance. 1 June 2024 A new global network

Mazars and Forvis come together to create Forvis Mazars, a new global top 10 network designed to be agile, consistent and expand both firms' capabilities to serve diverse clients, especially those with international needs.



Information relate to Forvis Mazars Group SC, FY2022/2023

More about us Forvis Mazars Group Executive Board

11 members from across the globe. As of 1 June 2024, the team comprises:



Hervé Hélias Chairman, France



Pascal Jauffret Switzerland



Mark Kennedy Ireland



Rudi Lang United Kingdom



Julie Laulusa China



Olivier Lenel France



Taïbou M'Baye Senegal



Christoph Regierer Germany



Véronique Ryckaert Belgium



Ton Tuinier Netherlands



Phil Verity United Kingdom



More about us Forvis Mazars Group Governance Council

10 members from across the globe. As of 1 June 2024, the team comprises:



Tim Hudson Chairman of the GGC, United Kingdom



Fabrice Demarigny France



Juliette Decoux Vice Chair of the GGC, France

Chris Fuggle



Asa Andersson Eneberg Sweden



Michelle Olckers United Kingdom



Gertrud R. Bergmann Germany



Frank Bournois External member



Maria Cabodevilla Spain



Denise Fletcher External member



United Kingdom Uni

More about us Forvis Mazars Global Network Board

10 members from across the globe. As of 1 June 2024, the team comprises:



Hervé Hélias Chairman



Matt Snow Vice Chair



David Chaudat



Pascal Jauffret



Rob Pruitt



Fran Randall



Véronique Ryckaert



Phil Verity



Tom Watson

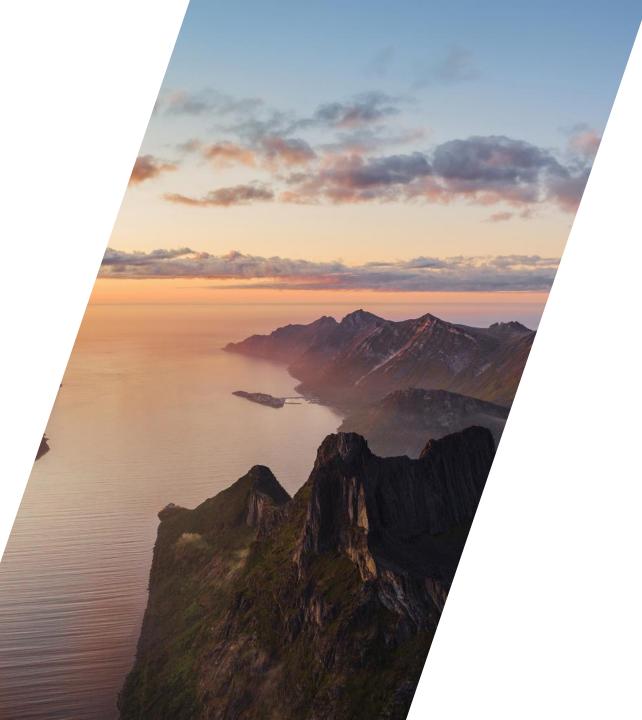


Tim York



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Forvis Mazars in Portugal



Forvis Mazars in Portugal **Our offices and services**

Forvis Mazars is one of the leading audit, consulting and tax firms in Portugal with three offices and over 270 professionals.

Porto

Lisboa

- Tool - Si

- 185+ professionals
- 6 CARL partners
- Service offering: Audit, Consulting, Financial advisory, Outsourcing, Sustainability e Tax

- 70+ professionals
- 2 CARL partners
- Service offering: Audit, Outsourcing
 e Tax

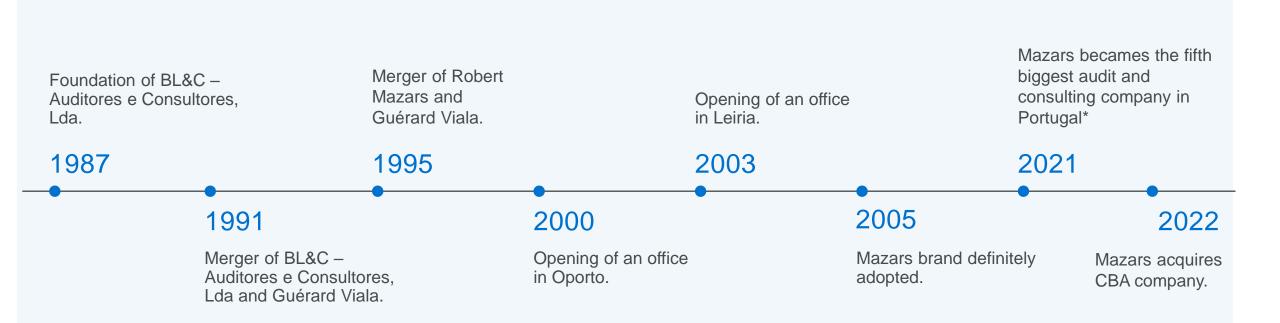
Leiria



- 15+ professionals
- 2 local partners
- Service offering: Audit



Forvis Mazars in Portugal **Our history and growth**



(*) According to the annual transparency reports published by each auditor and consultant company pursuant to Article 23 of Law 148/2015 of September 9



Forvis Mazars in Portugal **Key indicators**

5th Fifth biggest audit and consulting company*

International Partners

€16.4M

Fee income 2022-2023

+11%

Annual Growth 2022-2023

270+

Professionals



Offices

(*) According to the annual transparency reports published by each auditor and consultant company pursuant to Article 23 of Law 148/2015 of September 9





Experts you can trust **Breadth & depth of expertise**

Audit & assurance - Financial services





Filipe Carvalho Partner

Pedro Jesus Partner

Audit & assurance - Industry & services



Luís Gaspar **Country Managing Partner**



José Rebouta Partner, Co-Head of Industry & services

Head of Consulting

Financial advisory

Pedro Mendes Silva



Consulting

Celso Fernandes Director

Outsourcing



Luís Batista Partner, Head of Outsourcing



Patrícia Cardoso

Tax



Sustainability

Maria João Vaz Head of Sustainability



Sérgio Santos Pereira Partner, Head of Tax



Forvis Mazars corporate presentation

Olivier Pilot Debienne

Partner

Our offering Audit & assurance



Luís Gaspar Country Managing Partner Igaspar@mazars.pt +351 966 853 596



José Rebouta Partner Co-head of Audit I&S jrebouta@mazars.pt +351 963 067 586



Olivier Pilot Debienne Partner opilotdebienne@mazars.pt +351 927 803 664

Independence and rigour that provides confidence and transparency for stakeholders and society.



Filipe Carvalho Partner fcarvalho@mazars.pt +351 935 860 541 Pedro Jesus Partner pjesus@mazars.pt +351 926 727 946

Our approach

We offer a distinctive, human-centric approach that goes beyond compliance, with an integrated structure that allows us to work seamlessly as one team. We serve regional, national and international companies of all sizes and structures by combining the right people with the right skills for every engagement, leveraging our collective knowledge and using consistent tools and methodologies.

It is this robust approach that ensures a Forvis Mazars audit delivers full benefits both to a company, its shareholders and other stakeholders. It also ensures maximum benefit for society, contributing to the development of sustainable businesses and economies.

How we can help

Financial audit

Enhancing management oversight and strengthening stakeholder relationships

- **Corporate reporting** Telling your story effectively and transparently to all your stakeholders
- Independent assurance & reviews Confident decision-making fuelled by reliable information and processes
- Training services

Tailored technical training for your specific needs



Our offering **Consulting**



Transforming organisations by aligning people, processes and technology.

Our approach

Companies thrive when their people, processes and tools are all aligned behind shared objectives. At Forvis Mazars, we help leaders across the business – from top management to finance, risk, IT and HR – to achieve alignment and deliver peak performance through collaboration, thoughtful advice and up-to-date technical and digital expertise.

We believe people are at the centre of successful change. As such, we combine our technical expertise, agility and the latest technology with a deep understanding of your needs, context and culture to co-create answers that drive the results you are looking for.

Our expert consultants work as one, integrated, international team. Combining our global expertise with deep local understanding, we can support you successfully from strategy to implementation in every market you operate in.

How we can help

Management consulting

Achieving outstanding results for your business

Risk consulting

Tailored solutions for assurance and value creation in a changing world

Technology & digital consulting

Amplifying your business with innovative solutions



Our offering **Financial advisory**



Luís Gaspar Country Managing Partner Igaspar@mazars.pt +351 966 853 596



Celso Fernandes Director cfernandes@mazars.pt +351 935 860 221

Support for the critical moments that define the success of your business.

Our approach

We understand every event is unique. The context, circumstances and people are different every time, and we believe we deliver the best service when we combine our technical expertise with a deep understanding of you and your situation. The scope of our services is broad and varied, but our approach is always the same:

We are relentlessly focused on helping you maximise value and achieve your objectives.

We take the time to understand your organisation to ensure a personal, pragmatic and productive approach.

We provide practical advice to help you make key business decisions with clarity and confidence.

As a uniquely integrated global partnership, we are able to mobilise teams of multi-disciplinary experts from across the globe in a seamless and efficient way to ensure you have the best team advising you regardless of where you, or your project, is based.

How we can help

Deals

Expert advice throughout the life cycle of the deal

Financing

Secure the financing you need to achieve your goals

Crisis & disputes

Expert support through your most challenging times



Our offering **Outsourcing**



Luís Batista Partner Head of Outsourcing Ibatista@mazars.pt +351 965 007 335



Patrícia Cardoso Partner Co-head of Outsourcing pcardoso@mazars.pt +351 963 515 549

An outsourcing partner that helps you play to your strengths.

Our approach

For companies looking at opportunities in new geographic markets, outsourcing to Forvis Mazars is a low risk way to grow your business. It keeps your financial exposure to a minimum and enables you to draw on the specific skills and expertise you need, when you need them.

Our suite of tools and solutions will help you monitor and control your outsourced activities, wherever in the world you operate.

Mazars has a strong track record in helping businesses internationalise. Our outsourcing services are flexible and scalable, enabling you to react quickly to changes in your business or market.

How we can help

Accounting & reporting

Qualified specialists and integrated support to your accounting and finance team

Corporate secretarial

Easing the burden on your business so you can focus on your core

HR & payroll

Reliable, scalable and integrated solutions that reduce cost and improve efficiency

Secondment services

Professional support for your internal teams when you need it most

Tax compliance

Efficient handling of a growing workload

Global compliance

An integrated team to help you navigate the complexities of global regulation



Our offering **Sustainability**



Maria João Vaz Head of Sustainability mjvaz@mazars.pt +351 926 725 264

Helping companies place sustainability at the centre of their business.

Our approach

Sustainability creates exciting opportunities for companies. It can improve corporate resilience, create economic value and contribute to a healthy ecosystem and strong community.

Depending on where your business is in its sustainability journey, we will assemble a team of area specialists that is focused on your unique needs and can offer solutions aligned with your goals.

Whether it's supply chain awareness, carbon mapping, climate change risk assessments or diversity promotion, we have the expertise and experience to deliver solutions that will support companies for the long-term. We believe our bespoke approach means you'll always have the right experts for the right project

How we can help

Your sustainability journey

Whether you are at the beginning of your sustainability journey, or need support with your existing roadmap, we're here to help.

Assessing and reporting your progress

Building trust and demonstrating integrity whilst complying with evolving regulations.

Implementing change

Go further in your sustainability journey, tackle specific sustainability challenges, and dive into the operational aspects of your business transformation.



Our offering **Tax**



Insights and innovation to guide you through an ever-evolving tax landscape

Our approach

Domestic and international legal and tax systems pose increased challenges for companies and individuals.

The complexities inherent in an intricate and ever-changing tax system require a solid, up-to-date and cross-cutting knowledge of the various areas.

Close collaboration allow us to create transparent and integrated solutions, simplifying the decision-making process for our clients.

How we can help

- Taxation of Family Business and Economic Groups
- Cross-sector structuring of investments
- Cross-border taxation (European and international)
- Mergers & Acquisitions and Tax Due Diligences
- Real Estate taxation
- Global mobility
- Private Clients and High Net-Worth Individuals
- Tax Benefits and Financial Incentives
- VAT and indirect taxes
- Transfer Pricing
- Compliance with reporting obligations
- Tax litigation



Forvis Mazars in Portugal **Our Managing Team**

The Managing team in Portugal is composed of 8 international partners:



Luís Gaspar Country Managing Partner



José Rebouta Partner, Audit & Assurance Co-Head of Industry & Services



Luís Batista Partner Head of Outsourcing



Sérgio Santos Pereira Partner Head of Tax



Patrícia Cardoso Partner



Pedro Jesus Partner, Audit & Assurance Financial Services



Filipe Carvalho Partner, Audit & Assurance Financial Services



Olivier Pilot Debienne Partner, Audit & Assurance Industry & Services



Contact

Forvis Mazars

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Facebook:

https://www.facebook.com/ForvisMazarsPortugal/

Instagram:

https://www.instagram.com/forvismazarsportugal/

Find out more at:

forvismazars.com/pt

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